

“Industry perspective in the green transition of the maritime sector”

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20th June 2024

FINCANTIERI

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Fincantieri in brief

Company profile 2024

A leading global Group with widespread international presence

- Leading player in Shipbuilding with a strong competitive positioning thanks to technology, innovation and best-in-class execution

- Growth led by organic diversification, global production capacity and wide client base

● Shipyards



7.7 bn revenues¹



34.8 bn total backlog²



18 shipyards
in 4 continents



+21,000 employees
52% in Italy

1. FY23 revenues

2. Value as of December 31, 2023. Sum of backlog and soft backlog; soft backlog represents the value of existing contract options and letters of intent as well as contracts in advanced negotiation, none of which yet reflected in backlog

Europe’s largest shipbuilder with a vision to provide a comprehensive service proposition for the life-cycle of green and digital ships

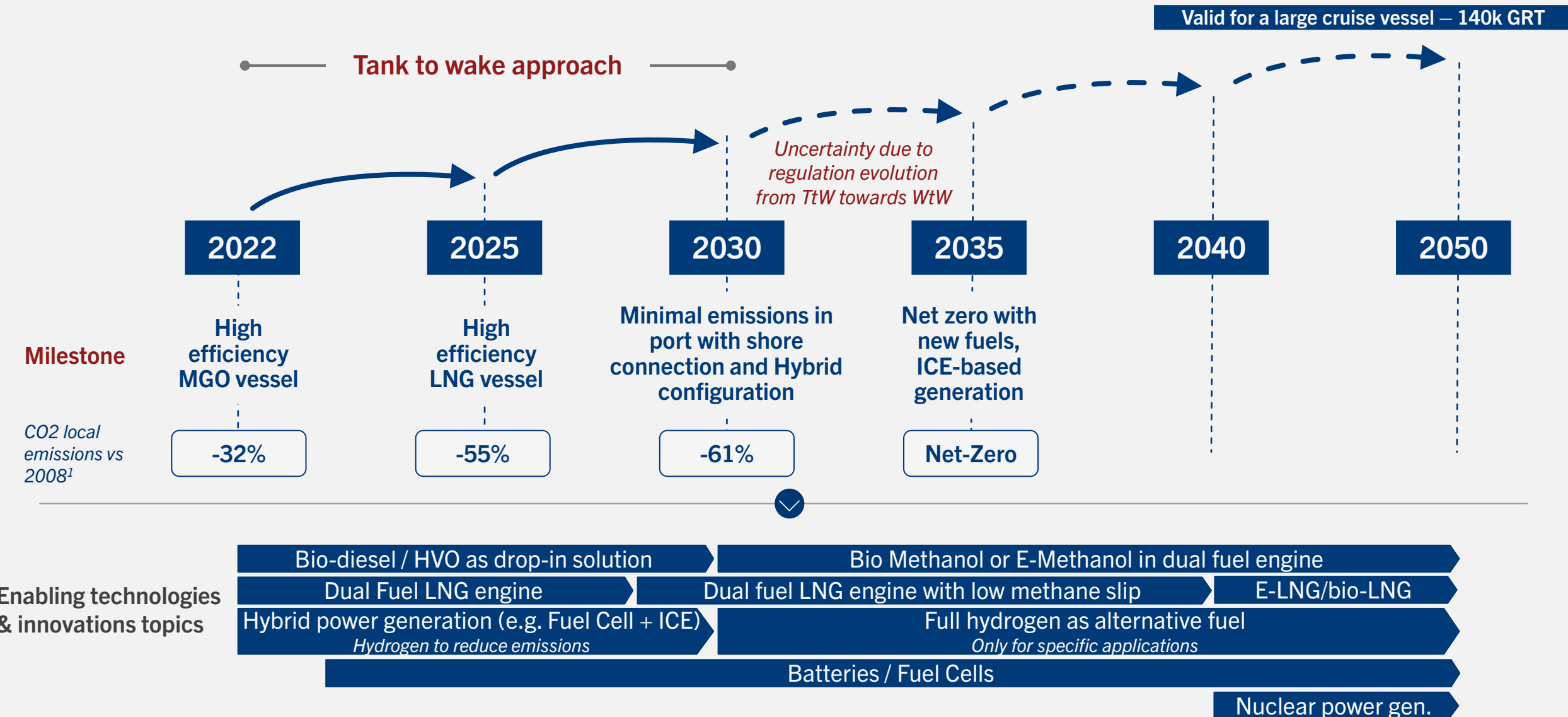
Shipbuilding			
Cruise	Defence	Offshore	Infrastructure
<div>>40% global market share</div> <div>Diversified client base and complete segment coverage</div> <div>>120 deliveries since 1990</div>	<div>Sole supplier to the Italian Navy</div> <div>Main partner for the US Navy</div> <div>Partner of choice of leading navies worldwide</div> <div>>140 deliveries since 1990</div>	<div>Prime mover in Offshore Wind SOVs</div> <div>>30% market share for orderbook for CSOVs and SOVs¹</div> <div>Historical leadership in O&G OSVs²</div>	<div>Infrastructure capabilities in sectors adjacent to shipbuilding</div>
DIGITAL ENABLING TECHNOLOGIES			
<div>Digital integration to turn into a Digital Design Authority with Artificial Intelligence and Data Analytics competences</div>			
MARINE SYSTEMS AND COMPONENTS			
<div>Leader in the green transition toward Net Zero emissions thanks to a consolidated know-how and a continuous R&D</div>			
26 units delivered, 23 units ordered, 85 ships in backlog and 27 ships in soft backlog			

1. CSOV: Construction Service Operations Vessel; SOV: Service Operation Vessel
2. OSV: Offshore Service Vessel

Roadmap to Net Zero

Company industrial plan 10.2023

A roadmap for cruise ships to target Net-zero



1. emissions reduction based on "selected standard profile": 63% in navigation, 37% in harbour and vs baseline of FC reference

LNG & Methanol for emission reduction

Le Commandant Charcot (Ponant)



First hybrid polar expedition cruise vessel with LNG dual fuel engines and 4.6 MWh BESS. The vessel features ice-breaking technologies and LNG storage onboard

STATUS: delivered July 2021

Sun Princess



1st Sphere class LNG cruise ship and it represents the largest ship ever built in Italy

STATUS: delivered February 2024

Prima Plus Class (Norwegian Cruise Line)

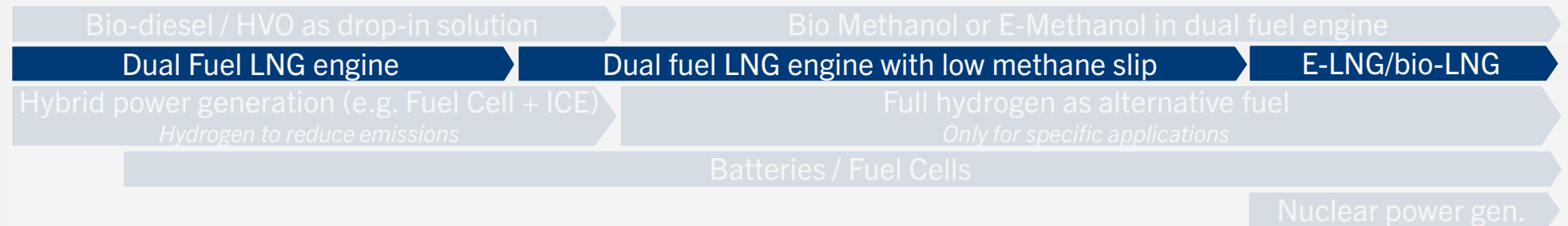


First large cruise vessels ready to use green methanol for main combustion engines as an alternative to conventional fossil fuels

STATUS: signed in Q1 2023



Enabling technologies & innovations topics



Hydrogen as an innovation vector

ZEUS (Zero Emission Ultimate Ship)



First RINA Classed ship capable to be propelled by hydrogen, with a nominal power of 120 kW guarantee by PEM fuel cells + BESS

STATUS: launched in 2022

Viking Neptune



First real onboard implementation of PEM fuel cells, with nominal power of 100 kW, with hydrogen produced and stored aboard a cruise vessel

STATUS: delivered in November 2022

IPCEI Hy2Tech Project



Funded by
the European Union
NextGenerationEU



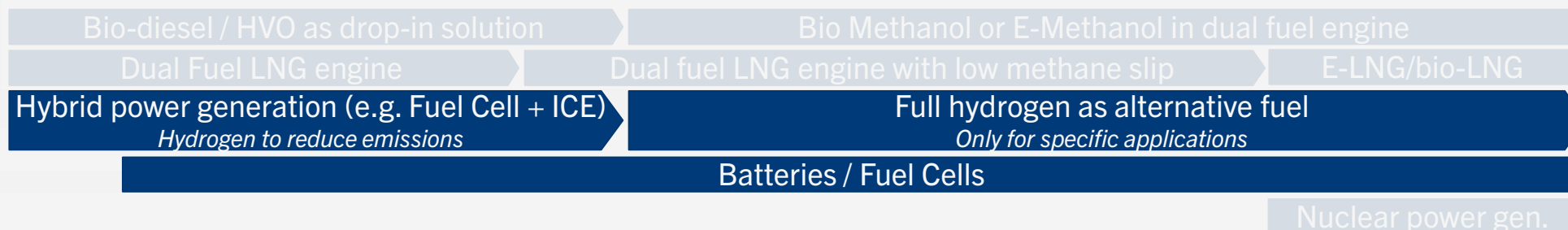
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DI RIPRESA E RESILIENZA



Validation of Fuel Cell technologies (PEM, SOFC) & liquid hydrogen storage system on board two cruise ships with a nominal power of several MW.

STATUS: started in 2023, will end in 2029

Enabling technologies
& innovations topics



H2 challenges in Maritime



H₂ compatible engines need to be scaled up to the desired MW scale while simultaneously addressing durability, compatibility with maritime conditions.

Sustainability



Vessels have to be designed and built taking into account limited availability of spaces, volume, payloads and safety issues, in particular in case of passenger ships. These issues lead to the necessity of development of proper and safe solutions for the on-board storage of H₂.

Safety



Refueling facilities and high-volume fuel bunkering systems will be required, particularly for larger vessels, posing a significant challenge.

Infrastructure



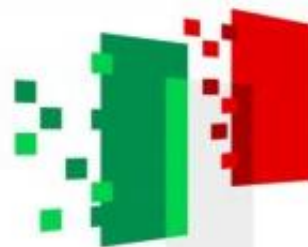
Regulations, codes and standards (RCS) related to H₂ issues are still immature.

Regulations

Wave 2 the Future Project



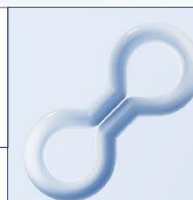
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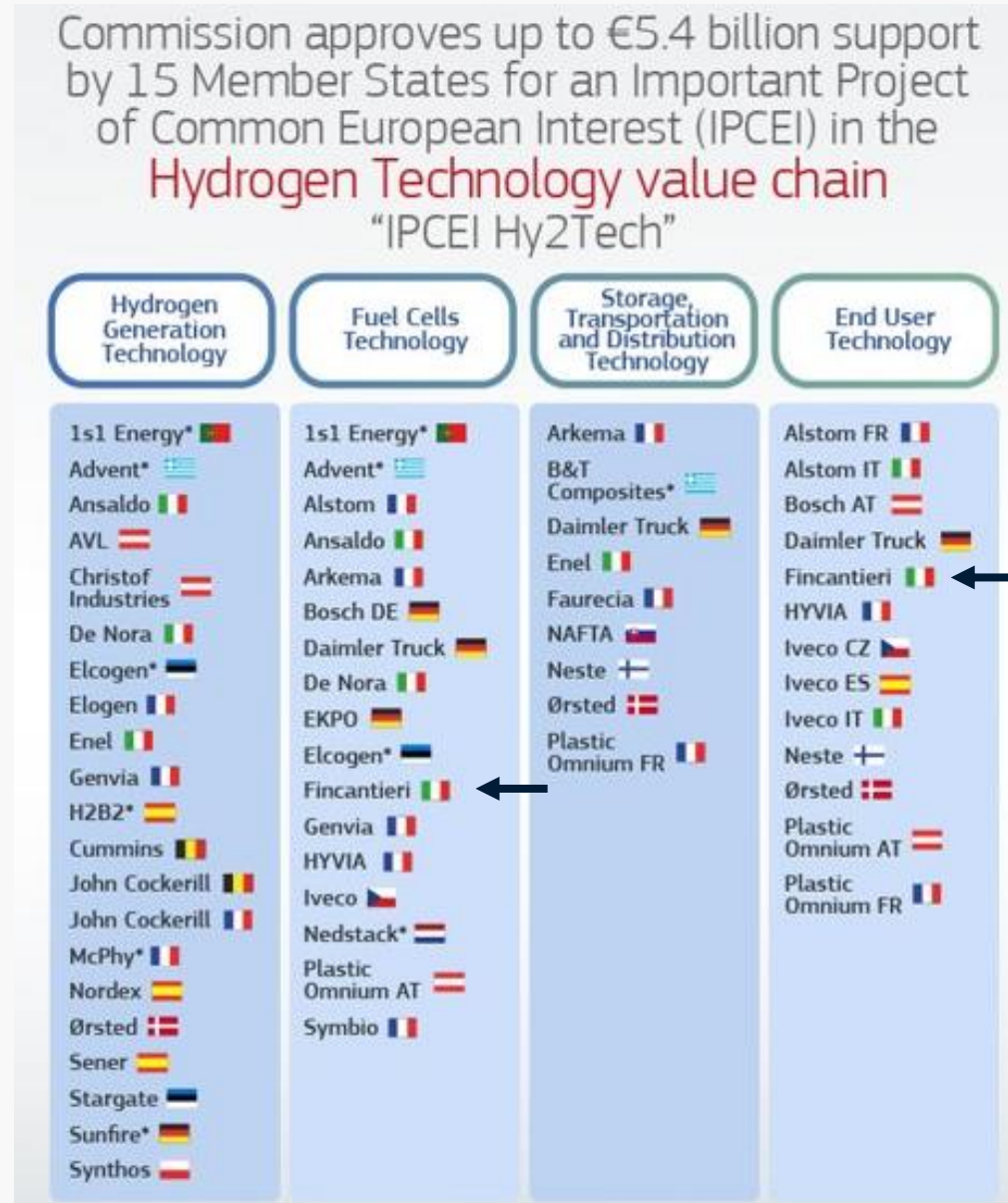
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Fuel Cells Technology



WP1

Development of Hybrid Green Power
Generation System
(HGPGS)



Isotta Fraschini Motori
a FINCANTIERI company

End User Technology



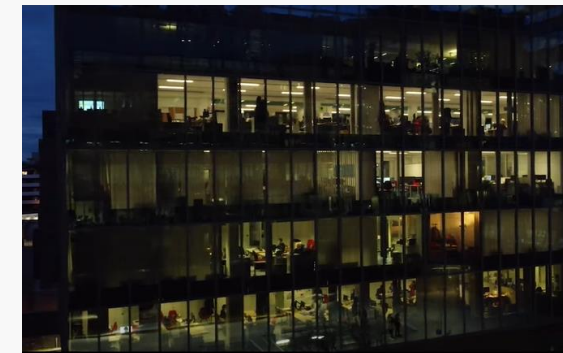
WP2

Development of a Green
Combined Cycle Gas
Turbine fuelled by H2
(G-CCGT)



WP3

Integration of Hydrogen-
based technologies
onboard Green Cruise
vessels



THANK YOU

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